		<b><u>Ridgewood</u></b>	<b>Apartments</b>			
	28	30 Lake Road H	Iuntsville, TX 77340			
Owi	her: Dalcor Affordable Housing I,	LLC	Date Built: 1996			
	nagement Company: Dalcor Manag		<b>Property Manager:</b> Linet	te Bounds		
	ection Date & Time: April 24, 201		Inspector's Name: James			
шэћ	Occupancy at Time of Report:	84%	Average Occupancy Over L			81%
	Occupancy at Time of Report.	04 %	Average Occupancy Over L		15.	0170
		Number	of Units:232			
	Number of One Bedrooms:	48	Number of Two Bed	rooms:		112
	Number of Three Bedrooms:	72	Number of Four Bec	Irooms:		0
	PHYSICAI	L INSPECTION		YES	NO	N/A
1)	Are the access gates in operable condition?			Х		
2)	Is the community monument sign in acceptab	le condition?		Х		
3)	Is the perimeter fence surrounding the proper	ty in acceptable condit	ion?	Х		
4)	Are the grounds and landscaping in acceptab	le condition?		Х		
5)	Are trees and shrubs properly trimmed?			Х		
6)	Are the grounds free of erosion, foot paths an	d tree root elevation?		Х		
7)	Are sidewalks clean and in good repair?			Х		
8)	Is parking lot clean and in good repair with ha	indicap parking clearly	marked?	Х		
9)	Are recreational/common areas clean, mainta	ined and accessible?		Х		
10)	Are laundry facilities clean, maintained and a	ccessible?		Х		
11)	Is facility equipment operable and in acceptat	ole condition?		Х		
12)	Is the area around the waste receptacles clear	an and are the enclosu	res in good repair?	Х		
13)	Is the exterior of the buildings in acceptable c	ondition?		Х		
14)	Are hallways clean and maintained?			Х		
15)	Are storage/maintenance areas clean, mainta	ained and organized?		Х		
16)	Are building foundations in good repair?			Х		
17)	Are the gutters, downspouts and fascia board	ls on the buildings in g	ood repair?	Х		
18)	Do the building roofs appear to be in good co	ndition?		Х		
19)	Do balconies and upper level walkways appe	ar to be in good condit	ion?	Х		
20)	Do windows, blinds, doors, and trim appear to	be in good condition?	,	Х		
21)	Is Management addressing all health, fire or s	safety concerns on the	property?	Х		
22)	Have repairs or corrections recommended or satisfactorily completed?	required from the last	physical inspection been	Х		

**COMMENTS:** On the day of the site visit the property appeared to be in good condition with nice curb appeal. The landscaping was found to be very well kept with flowers in the front of the community. On the day of the site visit, a few buildings, including building 3 and 5 had a large amount of cigarette butts found on the ground. It is suggested that management create a plan to address proper disposal of cigarette butts. The building roofs, foundations, and stairwells were all found to be in good condition. The parking lot, retaining walls, and amenities were all found to be clean and in good working order.

		SECURITY PROGRAM Part I						
1) After review of the prior 3 months of police reports, the following incidents were noted and includes the number of times incidents occurred:								
Incident Type	# of Occurrences	Comments:						
Burglary	1							
Theft								
Criminal Mischief								
Personal Assault	1							
Drug Activity	3							
Gunfire								
Domestic Violence	9	Domestic(8), In progress(1)						
Disturbance	22	Noise(21), Other(1)						

1

Other	9	Civil Dispute(2), Fight in progress(1), Harassment(1), Threat(3), Civil Dispute(2)							
2) Does the property utilize a cr									
The property follows Mana	agement policies regar	ding criminal activity and has the residents sign a safety addendum upon move-in.							
3) What pro-active measures is									
To deter criminal activity of	on the property, manag	ement has Security officers that patrol daily, crime watch meetings are held twice per quarter,							
and the property has secu	and the property has security cameras.								
4) How often is a light check co	nducted on the propert	ty? Who performs light checks on the property?							
The security officers check	k the lights once per w	eek and turn in a report.							
COMMENTS:									

#### **SECURITY PROGRAM** Part II YES NO N/A Х Is the Staff trained in addressing crime on the property? 1) 2) Is the property free of graffiti and/or vandalism? Х Are criminal background checks being conducted on all residents over 18 years of age? Х 3) Are criminal background checks being conducted on residents as they age to be 18 while living in ۶ Х the unit? Х 4) Has a risk assessment been conducted to determine (risk) liabilities at the property?

COMMENTS: The initial risk assessment was conducted in November of 2012, but one has not been done since.

YES	NO	N/A
Х		
Х		
	Х	
Х		
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COMMENTS: Finding:

On the day of the site visit the after hour's emergency phone number was not posted. The emergency phone number must be
posted in order to protect the property and the residents. The owner must post the emergency phone number and provide proof via
pictures, work orders, or invoices to TSAHC. Preferably, the emergency phone number will be on a plaque on the exterior of the
leasing office. This issue must be corrected by May 30, 2013.

	KEY CONTROL	YES	NO	N/A
1)	Are all property keys properly coded?	Х		
2)	Is key box locked and secured?	Х		
3)	Is the key code list kept separate from the key box?			Х
4)	Are locks being changed during turnover of vacant units and turnover of staff?	Х		
сом	MENTS: The Handy track key system is being utilized.			

Finding:

On the day of the site visit the maintenance shop was found to be open with a key box located inside of it. The key box was
unlocked, opened, and the keys were not coded. In an effort to protect residents and minimize the liability of management, the staff

## must immediately remove and stop the use of the extra box located in the maintenance shop. Proof of the removal of the keybox must be sent to TSACH no later than May 16, 2014.

MAINTENANCE PROGRAM	YES	NO	N/A
1) Does the property have a preventative maintenance program?	Х		
2) Is the preventative maintenance schedule being implemented?	Х		
3) Is the maintenance shop clean and organized?	Х		
4) On average, how many days does it take to complete a work order?			
<ul> <li>On average it takes 3 days to complete a work order.</li> <li>Does the maintenance area have properly documented MSDS material and chemicals labeled</li> </ul>	Х		
properly?	^		
<ul> <li>How often are Pest Control services provided?</li> <li>Pest control services are provided weekly and all buildings are serviced quarterly.</li> </ul>			
<ul> <li>7) What is the policy for following up on completed service requests?</li> </ul>			
> Staff calls residents approximately 30% of the time to ensure work was completed to their satisfac	tion.		
8) What is the property's after hours emergency policy?			
Residents call the office phone number and are transferred to a live answering service that determ appropriate staff person is contacted.	lines if there is ar	n emergency a	ina then th
<ul><li>9) What capital improvements have been scheduled or completed for this budget year?</li></ul>			
No capital improvements have been scheduled or completed for this budget year.			
Detail of Ongoing Repairs and Replacements Completed in Last Be	udget Year		
10) Unit Interior and Appliance upgrades			
Interior or appliance upgrades were completed as needed.			
11) Building Exterior and Curb Appeal repairs			
> No exterior upgrades or curb appeal upgrades were completed.			
12) Amenity upgrades			
An additional playground was added in the last budget year.			
13) Other repairs or replacements			
TS) Other repairs of replacements			
<ul> <li>No other repairs or replacements were done in the last year</li> </ul>			
	92		
<ul> <li>No other repairs or replacements were done in the last year</li> </ul>	92 NA		_
<ul> <li>No other repairs or replacements were done in the last year</li> <li>Number of service requests received:</li> <li>Number of requests open from prior periods:</li> </ul>	-		
<ul> <li>No other repairs or replacements were done in the last year</li> <li>Number of service requests received:</li> </ul>	NA		

Complete the table below with the most recent information available. SOURCE			
SOURCE			
	COST	# of Prospects	# of Leases
e-By/Word of Mouth	\$50	57	5
'S	\$50	0	(
dent Referral(paying \$200 per referral)	\$225	2	(
tor Service	\$0	0	(
Printed Advertising		23	(
Internet Advertising		27	1
r Source (radio, housing, NA)	\$110	25	4
AL	\$614	134	10
rental activity reflected in the above table was from March 23, 1014 to April 23, 2014.		-	
	YES	NO	N/A
Is the property doing bilingual advertising?		Х	
Does the property have any competitors nearby?	Х		
Does the property "shop" their competitors?		Х	
Does the property complete a market survey at least monthly?	Х		

LEASE RENEWAL	YES	NO	N/A
1) Does it appear that an effective lease renewal program in place?	Х		
2) What percentage of residents renewed last month, past 6 months, and past 12 months?	Current: 88%	6 months: 89%	12 months: 78%
3) What percentage of move-outs in the last 12 months were due to eviction/non-payment of rent or "skip"?	45%		
<ul> <li>When are the lease renewal/rent increase notices sent to residents?</li> <li>Lease renewal and recertification notices are sent to residents 120 days before lease expiration a</li> </ul>	nd followed up	on every 30 da	ays thereafter.
5) Are individual files being reviewed to determine renewal/non-renewal status?	Х		
<ul> <li>How are renewals and re-certifications tracked and monitored?</li> <li>Yardi is used to track and monitor renewals</li> </ul>	•	•	
7) Are rent increases being implemented?		Х	
<ul> <li>8) When was the last rent increase implemented? What was the average rent increase?</li> <li>&gt; Rent increases are not being administered because the property is currently at max rent. The last was approximately 5%.</li> </ul>	rent increase v	was in January	of 2014 and i
<ul> <li>How many households are currently on month-to-month leases?</li> <li>Month to month leases are not allowed under management guidelines.</li> </ul>			
10) What is the charge for month-to-month leases? ➤ NA			

#### COMMENTS:

Observation:

• In the last 12 months, 56 of the 124(45%) units have moved out for nonpayment of rent, skip, or lease violations. It is suggested that management take a more diligent and stricter approach when reviewing the credit, payment, and rental history of applicants.

	VACANT/MAKE READY UNITS						
1) Numb	er of vacant units at time of activity report:	37					
2) Numb							
3) Numb	er of completed one bedroom units at time of activity report:	1					
4) Numb	er of completed two bedroom units at time of activity report:	2					
5) Numb	er of completed three bedroom units at time of activity report:	1					
6) Numb	er of uncompleted made ready units at time of activity report:	33					
7) Numb	er of uncompleted one bedroom units at time of activity report:	2					
8) Numb	er of uncompleted two bedroom units at time of activity report:	16					
9) Numb	er of uncompleted three bedroom units at time of activity report:	15					
	Units Walked						
Unit #	Brief Description						
702 2x2, Vacant, Full turn needed							
1301 2x2, Vacant, Pre-leased, Almost ready							
	Down Units Walked (units vacant and unready for extended period of time and all down units)						
Unit #	Brief Description						
301	3x2, Vacant, Full turn needed						
302	3x2, Vacant, Full turn needed						
518	2x2, Vacant, Pre-leased, Almost ready						
520	3x2, Vacant, Full turn needed						
1020	3x2, Vacant, Full turn needed						
	YES NO	N/A					
1) Does	he Unit Availability Report match the make ready board? X						
2) Are ur	its being turned in a timely manner? X						
3) Are th	ere any down units? X						
4) Are th	ere vacant units that have been vacant for an extended period of time? X						
	system is used by management to monitor the timely preparation of units?						
≻ Ma	nagement uses Yardi and a make ready board to monitor the make ready status.						

6) How often are occupied units inspected?
Management stated that occupied units are inspected quarterly.
7) How often are vacant units inspected?
Management stated that occupied units are inspected at least once per month.
8) How many vacant unready units are in progress of being made ready?
Thirty vacant units are in the process of being made ready.
9) What is the company policy on the number of days to turn vacant units?
Management policy is to turn a vacant unit in 5 to 7 business days.

**COMMENTS:** The make ready board does not currently match the availability report because the make ready board only has the capacity to show 24 units and the property currently has 37 vacant units.

#### Observation

- Management stated that company policy is to turn vacant units within 5 to 7 business days. There are currently 35 units that have been vacant and have not been made ready for more than 19 days. The average days vacant for these units which are not yet ready is 99 days. The company policy is clearly not being followed and it is suggested that Management implement a Make Ready Plan that will help the Maintenance staff be able to complete make readies in the appropriate amount of time or change the policy on the number of days to turn a unit.
- During the time of the site review, units 702 and 1301 were marked on the unit availability report as ready. After an inspection of
  each unit, it was determined that unit 702 is in need of a full turn and that unit 1301 has some items that need attention before it can
  be classified as fully ready. It is suggested that management complete a full make ready inspection for all units prior to being
  moved to having the status changed to "ready" on the unit availability report.
- After an analysis of the amount of not ready and vacant one, two, and three bedroom units, the property is currently not capitalizing on approximately \$22,000 in additional rental revenue.

#### Finding

Units 301, 302, 518, 520, and 1020 are considered down because they are not available for rental on a continuous basis to
members of the general public. The unit designation on the Unit Status Report must be <u>market</u> until a qualified household
occupies the unit. In addition to the designation change, TSHAC also request that "Down Vacant" be put in the last name field on
the Unit Status report for each down unit. In response to this review, in order for this unit to reverse its "down" status, the owner
must submit proof to TSAHC that the units are back on-line and available for rental to the general public in the form of invoices,
work orders, pictures, and/or Tenant Income Certifications. Once TSAHC has reviewed Tenant Income Certifications, invoices,
work orders and/or pictures and have given Management approval, then the unit can be added back to the Unit Status Report with a
market designation until a qualified household occupies the unit.

	BUDGET MA	ANAGEMENT			YES	NO	N/A
1) How many bids are solicite	d in order to obtain	materials, supplie	s, and services?				
Three bids are collected	to obtain materials	and services.					
2) Have there been any large							
Management stated that	t there have not bee	en any expenses t	that have negative	ely affected	I the budget.		
3) Explain YTD variances of 1	0% or greater.						
<b>_</b>	•*			0	ear to Date Operation		
(Ple	ase note that a posi	itive variance is ur	nder budget and a	a negative	variance is over budget.)		
(Ple EXPENSE ITEM	ase note that a posi	itive variance is ur BUDGET	nder budget and a	a negative	variance is over budget.) EXPL		
(Ple	ase note that a posi	itive variance is ur	nder budget and a	a negative	variance is over budget.)		
(Ple EXPENSE ITEM	ase note that a posi	itive variance is ur BUDGET	nder budget and a	a negative	variance is over budget.) EXPL	ANATION	ic, Trash
(Ple EXPENSE ITEM Payroll	ase note that a posi ACTUAL \$25,487	itive variance is ur BUDGET \$33,232	nder budget and a VARIANCE \$7,745	a negative % 23.3%	variance is over budget.) EXPL Payroll, Bonuses Water & Sewer, House	ANATION	

 Advertising Expense
 \$1,474
 \$2,306
 \$832
 36.1%
 Resident Relation, Relation,

\$5,998

\$4,980

Observation:

Grounds & Maintenance

• The budget comparison report provided shows a positive \$832 variance for the end of February 2014. If the trend of spending less on advertising than what was budgeted has continued for March and April, it is suggested that additional marketing efforts be made in order to decrease vacancy and increase revenue.

\$1,019

17.0%

**Grounds Contract** 

Resident Retention, Resident Referrals,

FOR THE MONTH OF Fe	bruary, 2014	YEAR TO DATE		
Gross Potential	\$139,096	Gross Potential	\$278,192	
Budgeted Rental Income	\$110,874	Budgeted Rental Income	\$221,715	
Actual Rental Income Collected	\$106,571	Actual Rental Income Collected	\$210,220	
Variance + (-)	-\$4,303	Variance + (-)	-\$11,495	
Other Revenue	\$17,344	Other Revenue	\$31,723	
Total Collected	\$123,915	Total Collected	\$241,913	
Budgeted	\$126,510	Budgeted	\$252,987	
Variance + (-)	-\$2,595	Variance + (-)	-\$11,044	

ACCOUNTS PAYABLE	YES	NO	N/A
1) Is the payable report up to date?	Х		
2) Is the property in good standing with all vendors?		Х	
<ul> <li>3) How often are invoices processed?</li> <li>&gt; Invoices are processed weekly.</li> </ul>			
<b>COMMENTS:</b> The majority of the outstanding balance from 30-60 days is for the accounting firm that handled the taxes for this property. Management stated that this payable is being handled by corporate.			\$8,820
			\$9,054
	60 Days and Over:		\$440
	TOTAL		\$18,314

DELINQUENCIES	YES	NO	N/A
1) Is the delinquency report up to date?	Х		
<ul> <li>2) What is the rent collection policy?</li> <li>&gt; Rent is due on the 1<sup>st</sup> late on the 6<sup>th</sup>. A 3 day Notice To Vacate (NTV) is sent around the 6<sup>th</sup>after the 3 day NTV expires.</li> <li>3) When is legal action taken against delinquent accounts?</li> <li>&gt; Eviction is typically filed on or around the 10<sup>th</sup> of the month, unless a payment agreement has been made and is being honored.</li> </ul>			
4) Does the property currently have any resident(s) under eviction?		Х	
5) Does Housing have any outstanding balances?	Х		
<b>COMMENTS:</b> Currently housing has a balance for 8 units that total \$3,708. The majority of the housing balance is not from new move ins.			\$15,765
			\$527
	60 Days and Over:		\$612
	TOTAL		\$16,904
			1

	RETURNED CHECKS	YES	NO	N/A
1	) Total number of returned checks in the past 3 months:		4	
2	) Has the manager collected and deposited all returned checks?	Х		
3	) Is the manager following company policy on returned checks?	Х		
со	MMENTS:			

	PERSONNEL	YES	NO	N/A
1)	Does owner/agent have a system/procedure for providing field supervision of on-site personnel?	Х		
2)	Does the property appear to be adequately staffed?	Х		
3)	Is overtime being controlled?	Х		
4)	Were requested pre-audit reports submitted on time?	Х		
5)	Does it appear that personnel are team oriented?	Х		
6)	Are name tags/photo IDs being worn by the maintenance personnel?	Х		
7)	Was management staff prepared for the site visit?	Х		

8) Has staff turnover occurred since the last site review?			
	Х		
9) How often are staff meetings held?			
Staff meetings are held daily.			1
10) Have personnel been trained in Fair Housing?		Х	
<ul> <li>11) List training staff has received in the past year.</li> <li>Management stated that the staff has not received any training.</li> </ul>			
<b>COMMENTS:</b> The regional manager for this community also acts as the compliance department for this porti of another portfolio. It appears, based on the delinquency, loss to lease, vacancy, and extended vacancies, th need to be revised to ensure financial stability and success for the property.			
Observation:			
<ul> <li>On the day of the site visit management stated that the staff has not received any training in the properties liability and increase the productivity and effectiveness of the staff, it is highly receive various different best practices, ethical, and industry standard trainings.</li> </ul>			
receive various unierent best practices, etnical, and industry standard trainings.			
Finding:			
<ul><li>Finding:</li><li>On the day of the site visit, management stated that all staff members are scheduled to get f</li></ul>			
<ul> <li>Finding:</li> <li>On the day of the site visit, management stated that all staff members are scheduled to get f this year. TSHAC request that proof of the completed training be submitted for review no lat</li> </ul>	er than <u>Septer</u>	nber 30, 201	<u>4</u> .
<ul> <li>Finding:         <ul> <li>On the day of the site visit, management stated that all staff members are scheduled to get f this year. TSHAC request that proof of the completed training be submitted for review no lat</li> <li>OWNER PARTICIPATION</li> </ul> </li> </ul>	er than <u>Septer</u> YES	nber 30, 201	<u>4</u> .
<ul> <li>Finding:         <ul> <li>On the day of the site visit, management stated that all staff members are scheduled to get f this year. TSHAC request that proof of the completed training be submitted for review no lat</li> <li>OWNER PARTICIPATION</li> </ul> </li> <li>Does the owner have access to the software system utilized to manage the property?</li> <li>How often are reports submitted to the owner?</li> <li>The owner has access to reports daily.</li> <li>What is the dollar amount of an unbudgeted or over budget expense that requires owner approval for the All unbudgeted or over budget expenses require approval from the owner</li> </ul>	er than <u>Septer</u> <u>YES</u> X	nber 30, 201	<u>4</u> .
<ul> <li>Finding:         <ul> <li>On the day of the site visit, management stated that all staff members are scheduled to get f this year. TSHAC request that proof of the completed training be submitted for review no lat</li> <li>OWNER PARTICIPATION</li> </ul> </li> <li>1) Does the owner have access to the software system utilized to manage the property?</li> <li>2) How often are reports submitted to the owner?         <ul> <li>The owner has access to reports daily.</li> <li>3) What is the dollar amount of an unbudgeted or over budget expense that requires owner approval for the owner</li></ul></li></ul>	er than <u>Septer</u> <u>YES</u> X	nber 30, 201	<u>4</u> .

#### COMMENTS:

#### SUMMARY OF OBSERVATIONS AND FINDINGS

Observations:

- In the last 12 months, 56 of the 124(45%) units have moved out for nonpayment of rent, skip, or lease violations. It is suggested that management take a more diligent and stricter approach when reviewing the credit, payment, and rental history of applicants.
- Management stated that company policy is to turn vacant units within 5 to 7 business days. There are currently 35 units that have been vacant and have not been made ready for more than 19 days. The average days vacant for these units which are not yet ready is 99 days. The company policy is clearly not being followed and it is suggested that Management implement a Make Ready Plan that will help the Maintenance staff be able to complete make readies in the appropriate amount of time or change the policy on the number of days to turn a unit.
- During the time of the site review, units 702 and 1301 were marked on the unit availability report as ready. After an inspection of
  each unit, it was determined that unit 702 is in need of a full turn and that unit 1301 has some items that need attention before it
  can be classified as fully ready. It is suggested that management complete a full make ready inspection for all units prior to being
  moved to having the status changed to "ready" on the unit availability report.
- After an analysis of the amount of not ready and vacant one, two, and three bedroom units, the property is currently not capitalizing on approximately \$22,000 in additional rental revenue.
- The budget comparison report provided shows a positive \$832 variance for the end of February 2014. If the trend of spending less
  on advertising than what was budgeted has continued for March and April, it is suggested that additional marketing efforts be
  made in order to decrease vacancy and increase revenue.
- On the day of the site visit management stated that the staff has not received any training in the past year. In an effort to decrease the properties liability and increase the productivity and effectiveness of the staff, it is highly recommended that all staff members receive various different best practices, ethical, and industry standard trainings.

Findings:

- On the day of the site visit the after hour's emergency phone number was not posted. The emergency phone number must be
  posted in order to protect the property and the residents. The owner must post the emergency phone number and provide proof
  via pictures, work orders, or invoices to TSAHC. Preferably, the emergency phone number will be on a plaque on the exterior of
  the leasing office. This issue must be corrected by <u>May 30, 2013.</u>
- On the day of the site visit the maintenance shop was found to be open with a key box located inside of it. The key box was unlocked, opened, and the keys were not coded. In an effort to protect residents and minimize the liability of management, the staff must immediately remove and stop the use of the extra box located in the maintenance shop. Proof of the removal of the keybox must be sent to TSACH no later than <u>May 16, 2014</u>.
- Units 301, 302, 518, 520, and 1020 are considered down because they are not available for rental on a continuous basis to members of the general public. The unit designation on the Unit Status Report must be <u>market</u> until a qualified household occupies the unit. In addition to the designation change, TSHAC also request that "Down Vacant" be put in the last name field on the Unit Status report for each down unit. In response to this review, in order for this unit to reverse its "down" status, the owner

must submit proof to TSAHC that the units are back on-line and available for rental to the general public in the form of invoices, work orders, pictures, and/or Tenant Income Certifications. Once TSAHC has reviewed Tenant Income Certifications, invoices, work orders and/or pictures and have given Management approval, then the unit can be added back to the Unit Status Report with a market designation until a qualified household occupies the unit.

 On the day of the site visit, management stated that all staff members are scheduled to get fair housing training by September of this year. TSHAC request that proof of the completed training be submitted for review no later than <u>September 30, 2014</u>.











