

TEXAS STATE AFFORDABLE HOUSING CORPORATION

BOARD MEETING

TSAHC Offices
6701 Shirley Avenue
Austin, Texas 78752

Tuesday,
September 27, 2022
10:30 a.m.

BOARD MEMBERS:

WILLIAM H. DIETZ, JR., Chair
VALERIE V. CARDENAS, Vice Chair
COURTNEY JOHNSON-ROSE, Member (absent)
ANDY WILLIAMS, Member
LEMUEL WILLIAMS, Member

ON THE RECORD REPORTING
(512) 450-0342

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P R O C E E D I N G S

MR. DIETZ: It is 10:33 a.m., and we will call the Texas State Affordable Housing Corporation Board meeting for September to order.

I will call the roll to begin. William Dietz, Chair, I am here.

Valerie Cardenas?

MS. CARDENAS: Present.

MR. DIETZ: Courtney Johnson-Rose is absent.

Lemuel Williams?

MR. L. WILLIAMS: Here.

MR. DIETZ: And Andy Williams?

MR. A. WILLIAMS: Present.

MR. DIETZ: Okay. We do have a quorum.

Before we begin, I'd like to ask you to please join me as we begin our meeting with the Pledge of Allegiance to the United States flag.

(The United States Pledge of Allegiance was recited.)

MR. DIETZ: And to the Texas flag.

(The Texas Pledge of Allegiance was recited.)

MR. DIETZ: Okay. Before we begin, is there any public comment that's not related to agenda items?

(No response.)

MR. DIETZ: Okay. Then we'll move straight on

1 into the president's report, right after I take a moment.
2 I have more than once complimented David on the talent of
3 the staff and how grateful I am that we have such a great
4 staff, and that continues to be true.

5 But I want to take a moment just to say I'm
6 really grateful for the slate of Board members that we
7 have here. We've got a lot of talent, and I want to
8 particularly thank Ms. Cardenas who stepped into the chair
9 role for a couple of meetings because I was out of the
10 country for an extended period of time. So, hopefully,
11 she didn't do such a great job that y'all are regretful
12 that I'm back.

13 (General laughter.)

14 MR. DIETZ: But thank you and thank you to the
15 Board members.

16 And with that, the president's report.

17 MR. LONG: Thank you, Mr. Chairman, members,
18 good morning.

19 Monthly program and financial are provided
20 under tabs A through E of the Board books.

21 At the last Board meeting, Joniel and Sarah
22 presented samples of the redesigned Single Family
23 Homeownership reports. I think the Board received those
24 rather well, and so in this month's Board book, under tab
25 A, we're introducing the new Homeownership reports. If

1 you see anything in those that you would like to see
2 differently or have questions, I'm happy to bring Joniel
3 and Sarah up here and have them tell you about it.

4 The audit work for our fiscal year which ended
5 August 31 began on September 26, and the final audit
6 report will be delivered to the Board in the November
7 Board meeting and the Audit Committee. We always have
8 those both presented to the Board at the November meeting.

9 The TSAHC Loan Committee met on Tuesday, the
10 13th. I was not available. I was out of the state. But
11 I know the committee met and reviewed and approved loan
12 commitments extensions for three loans under the
13 Affordable Housing Partnership which included extensions
14 to the Guadalupe Neighborhood Development Corporation for
15 the La Vista de Lopez project in Austin, Housing Authority
16 of Travis County for the Manor Towne Place II project in
17 Manor, Texas, and the O-SDA Industries for the Saison
18 North project of Austin.

19 The AHP program, if you don't recall, is a
20 pilot program in partnership with the Texas Health and
21 Human Services Commission. It provides developers with
22 deferred forgivable financing in exchange for unit set-
23 asides for persons with disabilities. In August, the
24 staff closed and funded the AHP loan to Palladium USA for
25 the Dallas Stemmons Apartments. That is now nearing

1 construction completion. So, we're very thankful to have
2 that partnership with Health and Human Services.

3 The committee also reviewed, as always, our
4 monthly Texas Housing Impact Fund reports, which includes
5 all of our outstanding loans. And Mr. Williams, as always
6 participated. I think you were via conference call; I
7 wasn't there, so I don't know.

8 MR. A. WILLIAMS: Yes.

9 MR. DIETZ: He always is very good to attend
10 and participate and give us his input and advice, which we
11 very much appreciate.

12 Single Family Program update. We conducted
13 several realtor trainings. We also continue to offer our
14 mandatory lender trainings for homeownership down payment
15 assistance programs for loan officers that want to be
16 signed up and participate in our program. We have eight
17 new vendors who are approved and set up to begin offering
18 our Single Family Program. So, that's always nice to see
19 the continued demand in our Single Family Homeownership
20 Programs even as the market continues to be a little stiff
21 in terms of availability of product.

22 The Development Finance team, Dave and Erica
23 attended the 2022 Reclaimed and Vacant Properties Campaign
24 Conference in Chicago earlier this month. The conference
25 was put together to focus on how land banks and cities

1 around the U.S. can work together to repurpose vacant land
2 and improve the communities themselves.

3 Kiva East Apartments closed on construction
4 financing and repaid TSAHC's land acquisition loan on the
5 15th. If you remember, that was a million-dollar fund
6 that we advanced to them for the acquisition, kind of in a
7 bridge loan, if you will. And that ensured that the
8 developer, Sagebrook, could secure the project site in a
9 timely manner and then after having received a 9-percent
10 tax credit award in 2021. That project itself would
11 create 87 units of affordable housing in the Dallas area.

12 One last kudo to David. I know you get to see
13 him later and you can tell him then, but Dave was
14 appointed to the Texas Board of Review in August. The
15 State Board of Review advises the Texas Historical
16 Commission on properties nominated to the National
17 Register of Historic Places. So, congratulations to
18 David, well deserved.

19 (Applause.)

20 MR. LONG: And he can tell you that he actually
21 used to work there. Is that right, David? So, all those
22 little markers you see and up down the street, David has
23 probably touched them or printed them or something.

24 Regarding our marketing and fundraising, on
25 August 17, TSAHC organized a tour of Roosevelt Garden

1 Apartments, a 40-unit property in Central Texas that
2 serves residents living with HIV/AIDS. TSAHC provided the
3 financing for the property through our Texas Housing
4 Impact Fund, and we worked in partnership with investments
5 we received from Texas Capital Bank and the Austin
6 Community Foundation.

7 We really appreciated the fact that those
8 investors were willing to participate in the tour with us
9 and learn more about the property. And we continue to
10 appreciate the partnerships that we have with our funding
11 opportunities through various other sources to help us
12 leverage additional funds in support of affordable
13 housing.

14 We released a podcast segment on August 19 to
15 show how to shop for a mortgage loan, and in this current
16 environment, that's probably a very good tool to have.
17 There's not a lot of products out there, and when you're
18 shopping you need to know what hurdles and what pitfalls
19 to avoid. So, the podcast features Sarah Ellinor
20 interviewing Gracie Perez with Cardinal Financial, one of
21 our first down lenders, and one of our top lenders, as a
22 matter of fact.

23 And then Sarah, Joniel, and Frank all attended
24 the Texas Realtors Conference in September to promote our
25 down payment assistance programs and our MCC programs to

1 the Realtors that participated in that. So, I want to
2 thank them again for their participation.

3 As far as fundraising follow-ups, the
4 Corporation received a \$45,000 grant from Wells Fargo in
5 support of the Affordable Housing Partnership program,
6 which provides forgivable loans for developers looking to
7 create units for our low-income Texans. We appreciate
8 that award.

9 We also were invited to apply for a \$20,000
10 grant from PNC in support of Housing Connection training
11 and the Texas Foundations Fund grants.

12 So again, still seeing support, and I
13 appreciate the team's work on making sure that we're not
14 invisible in that environment, but also out there making
15 those applications when we see funding where available.

16 Under the Texas Foundations Fund, Michael Wilt
17 and I had the opportunity to conduct a couple of check
18 presentations with three of our Foundations Fund grantees
19 in the Houston area. We made presentations to Freedman
20 Town CDC, the Houston Habitat for Humanity, and SBP, and
21 we presented them with their big check and took pictures.

22 I think all of them had already received their funding.

23 So, it was just a great opportunity and I'd
24 like to thank State Representative Harold Dutton who
25 attended the Houston Habitat presentation. It was very

1 nice to meet with him. He was very generous with his time
2 and had a chance to tour the Houston Habitat facility.

3 And then I'd also like to thank State
4 Representative Jolanda Jones. She attended the Freedman's
5 Town CDC presentation, and she was, again, very, very
6 gracious with her time. It was about 150 degrees out and
7 she was just gracious with her time and talking to us and
8 having pictures taken. We really appreciated not only the
9 recipients, the awardees, but also the state
10 representatives who took the time to join us for those
11 presentations.

12 TSAHC has in the past had the opportunity to
13 release, under the Foundations Fund, monies in the wake of
14 disasters that have come up. I think the Board has
15 approved disaster funds under that. We're planning on
16 releasing a stand-alone disaster recovery fund opportunity
17 in late 2022. We are asking the Board to approve the
18 draft guidelines for public comment and that's part of tab
19 item 5 on today's agenda, so we'll get to that later.

20 Texas Supportive Housing Institute. As y'all
21 know, that is an annual event that we kick off here. It
22 takes on the opportunity to have several developers who
23 create permanent supportive housing, and we bring them in
24 to go through the training institute from start to finish.
25 And we kicked off the 2022 Supportive Housing Institute

1 at TSAHC's offices on Wednesday.

2 It was nice to be able to use these offices for
3 what we intended them for besides Board meetings, but also
4 do the trainings and meetings. We did that on September
5 14. The institute will provide training and technical
6 assistance to six development teams this year who are
7 going to create permanent supportive housing units in
8 Central Texas.

9 Mayor Steve Adler participated at the event,
10 along with Dianna Gray, the City of Austin's Homeless
11 Strategy Officer, and representatives from JPMorgan Chase
12 and Texas Capital Bank, who are our major sponsors and
13 fundraisers for the institute. Certainly, appreciate
14 everybody being here. Certainly, appreciate the Honorable
15 Adler for being here and giving us his time.

16 I'm going to send you all links to the various
17 news outlets that were here. We had quite a few news
18 outlets that were here, and you can watch some of those
19 and see the interviews that were taken. But from what I
20 understand from Michael and Janie, Mayor Adler was very
21 gracious with his time and took the time to talk to
22 everybody that he needed to and give interviews regarding
23 it.

24 So again, thank you to everybody for putting
25 that on. That's a big event. I know Michael Wilt takes a

1 lot of time to make sure that everything happens, and his
2 team and Katie and everybody really were here. I was out
3 of town at the time; Janie was here managing for us. So,
4 thank you to everybody for doing that.

5 Housing Connection Training. TSAHC is hosting
6 a week-long training for housing nonprofits in early
7 October at our offices in this room. We are offering two
8 classes: a three-day course focusing on rental housing
9 counseling and a two-day course focusing on affordable
10 housing development. A total of 40 nonprofit staff are
11 already registered to attend, so look forward to having
12 them here and offering them the opportunity to have
13 training through our network of trainers.

14 Michael Wilt represented TSAHC on a panel at
15 the Corporation for Supportive Housing's all-staff meeting
16 on September 20 to discuss lessons learned from our
17 opportunity to offer the Texas Supportive Housing
18 Institute. So, thanks to Michael for sharing what we're
19 doing and how that works for us.

20 I'll conclude, Mr. Chairman, with the fact that
21 we have a Board meeting scheduled for Tuesday, October 18.
22 That's our next scheduled meeting. Again, as always, I
23 leave that as a tentative date, partly because if we don't
24 have anything that we need to bring to you, we don't want
25 to bring you in for limited resources, and also, depending

1 on what the schedule works out for quorum, we'll
2 coordinate accordingly.

3 With that, I'll conclude my remarks, unless
4 there's any questions.

5 MR. DIETZ: Great. Thank you very much.

6 Any questions from the Board for Mr. Long about
7 any of his reports?

8 (No response.)

9 MR. DIETZ: Okay. Well, thank you for those
10 reports.

11 And with that, we'll move into the action items
12 for today's meeting. The first being the Presentation,
13 discussion, and possible approval of the minutes of the
14 Board meeting that was held on August 16, 2022.

15 Are there any corrections, additions or
16 questions about the minutes?

17 (No response.)

18 MR. DIETZ: If not, is there a motion?

19 MR. L. WILLIAMS: Chair, this is Lem. I'd like
20 to make a motion to approve the Board minutes held on
21 August 16, 2022.

22 MR. DIETZ: Okay. Is there a second?

23 MS. CARDENAS: Second.

24 MR. DIETZ: It's been moved and seconded that
25 we approve the minutes as presented. Is there any public

1 comment?

2 (No response.)

3 MR. DIETZ: Hearing not, please signify your
4 approval by saying aye.

5 (A chorus of ayes.)

6 MR. DIETZ: Any opposed?

7 (No response.)

8 MR. DIETZ: Okay. The minutes are approved as
9 presented.

10 Tab item 2 is the Presentation, discussion, and
11 possible approval of a resolution regarding the
12 application for a conversion of reservation for allocation
13 of Private Activity Bonds to Mortgage Credit Certificates
14 and containing other matters incident and related thereto,
15 the 2020 and 2021 carryforward, and the 2022 annual
16 allocation.

17 MS. LeVECQUE: Good morning, Mr. Chairman, it's
18 nice to see you. And good morning, members of the Board.

19 I'm Joniel LeVecque. I'm the senior director of Single
20 Family Programs.

21 And in order to ensure that we have Mortgage
22 Credit Certificates available for eligible homebuyers, we
23 are asking you to approve the resolution under tab item 2
24 that will authorize us to submit an application to the
25 Texas Bond Review Board for reservation of all of the 2020

1 and 2021 carryforward, along with this year's annual
2 allocation, in the combined amount of \$557,094,966, and
3 then we plan on converting all of that volume cap to
4 Mortgage Credit Certificates.

5 So, if you have any questions, I'm open to
6 questions at this time, and I also ask your approval of
7 this resolution.

8 MR. DIETZ: That's fairly consistent with what
9 we typically do. Correct?

10 MS. LeVECQUE: Yes. What we have been doing
11 for the last several years, maybe five years now, is
12 rather than opening up a new MCC pot with every
13 application to the Bond Review Board, we are kind of
14 holding them aside in carryforward and then combining them
15 into one pot. This is really great for staff as far as
16 administrative work.

17 There's a lot of work through IRS reporting and
18 various things that if we have multiple pots open in one
19 year, it becomes more complicated. So, we kind of changed
20 the method several years ago and it worked really well
21 combining multiple pots into one to make it easier for
22 everyone.

23 MR. DIETZ: Great.

24 MS. CARDENAS: Now, is this aside or in
25 conjunction? I know last month or a couple of months ago

1 we were going in to request.

2 MS. LeVECQUE: Yes.

3 MS. CARDENAS: Were we able to receive the
4 monies that we requested, and then two, is that combined
5 in this, or that's a separate pool of money?

6 MS. LeVECQUE: Yes, this is actually part of
7 that. So, when we are able, like through our annual
8 allocation and then through various collapses, there are
9 only certain times of the year that we're able to apply,
10 so we apply for them at that time, and at that time we're
11 applying for bond authority, so it could be either used
12 for a bond program or MCC program.

13 We hold onto that, essentially, I guess,
14 banking it until we're ready to use it. And then at that
15 time, we apply to the Bond Review Board to either have it
16 allocated as a bond program or for Mortgage Credit
17 Certificates.

18 So yes, that was a part of it, and what we
19 applied for last time was the annual allocation and then
20 the single family collapse. So that part we still
21 actually have available to hopefully roll into a new MCC
22 program a year and a half from now.

23 MR. DIETZ: Any other questions?

24 (No response.)

25 MR. DIETZ: If there are none, we can move

1 forward with a motion.

2 MS. CARDENAS: I make a motion for approval for
3 tab item 2 as presented.

4 MR. DIETZ: Is there a second?

5 MR. A. WILLIAMS: Chair, I second.

6 MR. DIETZ: Okay. It's been moved and seconded
7 that we approve the resolution as read into the record.
8 Is there any public comment?

9 (No response.)

10 MR. DIETZ: Hearing none, signify your approval
11 by saying aye.

12 (A chorus of ayes.)

13 MR. DIETZ: Any opposed?

14 (No response.)

15 MR. DIETZ: It is approved as presented.

16 MS. LeVECQUE: Thank you very much.

17 MR. DIETZ: Tab item 3 is the Presentation,
18 discussion, and possible approval of a resolution
19 authorizing the issuance of Texas State Affordable Housing
20 Corporation Multifamily Housing Revenue Bonds (Bluff View
21 Apartments), Series 2022A and Series 2022B, an indenture
22 of trust, a loan agreement, a bond purchase agreement, an
23 asset oversight, compliance and security agreement, and a
24 regulatory agreement; authorizing the execution of
25 documents and instruments necessary and convenient to

1 carry out the issuance of bonds; and other provisions in
2 connection therewith.

3 MR. DANENFELZER: Good morning. Dave
4 Danenfelzer, senior director of Development Finance.

5 Today we're looking at approving the final bond
6 resolution for the Bluff View Apartments, located in
7 Boerne, Texas. This will be a 192-unit affordable housing
8 complex, targeting households at 60 percent of the area
9 median income and below.

10 The project does qualify under TSAHC's rural
11 and smaller urban markets for targeted housing needs in
12 the fact that Boerne, Texas does an estimated population
13 this year of 15,891, and it is not adjacent to an
14 urbanized area or shares a boundary with the City of San
15 Antonio, which would be the major metro for that region.

16 Staff has been working for many months now with
17 the development team to finalize all the bond documents.
18 We're in the final steps of preparing those, and with your
19 approval today, we will go ahead and submit a notice of
20 intent to issue the bonds to the Texas Bond Review Board,
21 which is our final process and step that is required to
22 issue the bonds.

23 I'll note a couple of things about the
24 structure. One thing of note in the writeup is that there
25 are actually two series of bonds. There's a long-term and

1 a short-term series, so the total \$35 million to be issued
2 will be broken into a \$30 million and a \$5 million bond
3 series. This has become a much more common structure for
4 us in the last couple of years, though in some cases we've
5 actually issued just one series and done a pay-down at the
6 end of construction.

7 In this particular case the bond purchaser
8 chooses to issue two separate series of bonds so they can
9 price them separately. And I will say that will allow us
10 to lower the total interest rate on the \$5 million series
11 significantly since it will be a shorter-term bond from
12 the larger long term.

13 That's all the comments I have at this point,
14 but if y'all have questions, I'm happy to answer.

15 MR. DIETZ: Great. Thank you.

16 Questions for Mr. Danenfelzer?

17 MR. L. WILLIAMS: Quick question, Chair.

18 David, thank you again for the information.

19 Regarding I guess kind of the infrastructure
20 behind building these apartments, with where the economy
21 is at today, has -- I guess, lumber infrastructure, is it
22 still fluctuating? Is it going up, is it increasing? Or
23 I guess what are you seeing?

24 The reason I ask because this \$35 million, I
25 mean, is it just fixed, that's not going to move? Or is

1 it all dependent upon the materials needed to build?

2 MR. DANENFELZER: So, the construction costs
3 themselves are fairly locked in. They have a construction
4 contract in place, and they have a commitment. Typically,
5 those last around 90 days, in some cases they can go
6 longer. But, right now, we have a commitment through the
7 closing date for the current total construction cost of
8 approximately \$56 million.

9 MR. L Williams: Okay.

10 MR. DANENFELZER: The current market for
11 supplies and construction, though, has actually been
12 decreasing in the last few months. We've seen some
13 contraction in the price of lumber, concrete and metals,
14 metal being probably more stable of those right now. I
15 haven't seen as much contraction in steel, and copper
16 continues to kind of fluctuate very, very little.

17 But the bigger cost of lumber and concrete have
18 come down significantly in the last couple of months,
19 almost to the point of sort of the early 2021 or late 2020
20 period, which is good news for the cost of construction.
21 Labor costs are offsetting some of those savings, though,
22 and so we're going to keep a close eye on that as well.

23 But this project does have a solid contractor.
24 They have a long history of being able to get
25 subcontractors and laborers on sites, so we have fairly

1 good confidence that this project will meet its target for
2 costs.

3 MR. L. WILLIAMS: Okay.

4 MR. DIETZ: Any other questions on this, or
5 discussion?

6 (No response.)

7 MR. DIETZ: Is there a motion?

8 MR. A. WILLIAMS: Chair, I motion to approve.

9 MR. DIETZ: Thank you, Mr. Williams.

10 Is there a second?

11 MR. L. WILLIAMS: Chair, I'll second that.

12 MR. DIETZ: Okay. It's been moved and seconded
13 that we approve the resolution as presented. Is there any
14 public comment?

15 (No response.)

16 MR. DIETZ: All in favor please signify so by
17 saying aye.

18 (A chorus of ayes.)

19 MR. DIETZ: Is there any opposed?

20 (No response.)

21 MR. DIETZ: Okay. The resolution is approved
22 as presented.

23 Thank you, Mr. Danenfelzer.

24 Tab item 4 is the Presentation, discussion, and
25 possible approval of the guidelines, scoring criteria and

1 targeted housing needs for the allocation of qualified
2 residential rental project tax exempt bonds under the
3 Multifamily Housing Private Activity Bond Program request
4 for proposals and the 501(c)(3) Bond Program policies for
5 calendar year 2023.

6 And I want to know did Ms. Cardenas read those
7 just as well as I'm reading them?

8 (General talking and laughter.)

9 MR. DANENFELZER: David Danenfelzer, senior
10 director of Development Finance again.

11 As many of you are accustomed, we do bring
12 these annually. We are required by statute to bring these
13 RFPs and policies to the Board annually to have a review
14 and consider updates.

15 Typically, we would go out at this point in
16 time every year and would actually post these for public
17 comment, however, staff is actually requesting that the
18 Board consider approving the policies as written. The
19 main reason for that is, one, we've made very few changes.

20 The only changes that you should see in the draft
21 document are the dates.

22 We've changed them from this year into next
23 year. And the primary cause for that is that two
24 legislative sessions ago there were significant changes in
25 the Private Activity Bond Program, the way the cycles

1 worked, the amounts that could be issued, as well as sort
2 of the timing and structure of the bond program for the
3 entire State of Texas. And what we've seen since then is
4 a real change, sort of a tidal shift in the program where
5 developers have re-timed the cycle.

6 They've pushed things to the late part of the
7 calendar year rather than the beginning of the calendar
8 year, and we've also had a high level of construction
9 demand for multifamily housing. So, we've seen and
10 realized that we need to kind of change our cycles as
11 well.

12 We typically would have our application open
13 year-round, but what we began seeing, as you probably
14 know, last year we received enough applications not only
15 to do last year's but also the next year's. Almost half
16 of next year's volume cap is already committed to projects
17 that we have in our pipeline.

18 And so, we want to kind of pull back and change
19 our cycle a bit so that we stop forward committing our
20 funding so far in advance, that we make sure that projects
21 are better prepared when they come in for an application,
22 and we want to try to match sort of that tidal shift that
23 has gone on in the marketplace.

24 So, what staff is proposing is today get your
25 approval on these policies with just the date changes,

1 secure the process moving forward into the next calendar
2 year, but then come back in the spring or early summer
3 with policy changes that we feel are necessary at that
4 time for 2024 and get our cycle on track with the rest of
5 the market.

6 MS. CARDENAS: And you may have touched on this
7 a minute. So, like on the scoring of the points for the
8 cost per housing unit, right, and kind of alluding to
9 fluctuation and coming back, you know, they decreased on
10 materials but we're still seeing an increase on labor.

11 So, prior to you were giving 15 points, right,
12 as an example, to cost per unit for new construction at
13 160-, but in reality, you're seeing the cost per square
14 foot, even with all the fluctuations, has consistently now
15 been at, I don't know, 170. I guess it's something to
16 think about, right, to say, okay, well, it's no longer
17 this, right, it now really should be this and now all the
18 point system is going to change, right, or those
19 categories.

20 I'm probably not explaining myself correctly.

21 MR. DANENFELZER: If I'm understanding you
22 correctly, yeah, we do have point systems that are based
23 on sort of cost of construction.

24 MS. CARDENAS: I'm using that one as an
25 example.

1 MR. DANENFELZER: Right. And typically, we
2 would escalate that based on what the market conditions
3 are. Right now, we're actually not proposing to change
4 anything related to that.

5 So, we will be a little bit behind the curve
6 going into this next application cycle, however, the way
7 the application cycle is currently occurring, I'm actually
8 anticipating a number of applications to be submitted on
9 Monday next week, and so everyone submitting will be under
10 this year's, 2022's application cycle and rules. And if
11 we go ahead and update everything, including those costs
12 or other scoring criteria in December, which would be our
13 normal cycle, we'd have a group of applications which
14 technically came in under the previous year's rules but
15 are actually being issued in the next year.

16 And we'd like to stop that cycle so we want to
17 be able to change those before we start collecting
18 applications so that next year when I come back in the
19 summer I can adjust the pricing of properties, I can
20 adjust the scoring for what I think will be happening in
21 2024. And then when I start receiving applications in the
22 fall, they will be under the 2024 rules, not the previous
23 year's rules, as we've experienced really the last two
24 cycles, so I can catch things up rather than always being
25 behind.

1 And I know this year I'll be a little bit
2 behind, but I do anticipate more than five applications
3 coming in Monday and that will well over-commit next
4 year's volume cap. So hopefully I can get through this
5 year and then next year get back on track and sync with
6 the rest of the market.

7 MS. CARDENAS: Just making sure we're not, you
8 know, leaving someone out in a certain criteria. But I
9 understand it's always hard to keep pace, right, with
10 everything moving so fast. But it seems that obviously
11 you're cognizant of that and you've got your methodology
12 as to the timing, right, of when to make the changes and
13 when not to.

14 MR. DANENFELZER: Yeah. And if you'll recall,
15 we did some small technical changes to the way the process
16 worked this last summer and that's helped us deal with
17 this fall. But it didn't allow us the time and we didn't
18 have the focus on changing all the scoring criteria, which
19 we really should do, but we're going to do next summer and
20 get it caught up altogether at once next year so that from
21 now on we can match that cycle again.

22 It's been a struggle, I'll tell you, for myself
23 and staff, because we have a lot of questions. And even
24 applicants don't want us to change anything at this point
25 because they're relying on the current policies.

1 MR. A. WILLIAMS: So, David, to understand,
2 what you're doing is you're managing your pipeline while
3 also trying to make the adjustments without creating
4 friction, and it's going to be a multi-step process.

5 MR. DANENFELZER: Correct.

6 MR. A. WILLIAMS: Okay. So, I think I
7 understand. We're doing a multi-step process. We know we
8 need to change, but we can't do one big change that's
9 probably needed without creating pipeline interruption.

10 So, therefore, you're asking us to approve this
11 change with the date only without having to go for public
12 comment, come back in December, make another step change,
13 and then by the summer we should be at par with market.

14 MR. DANENFELZER: That is exactly what I should
15 have said.

16 (General laughter.)

17 MR. A. WILLIAMS: I just wanted to clarify for
18 the Board.

19 MR. DANENFELZER: Yeah, that was perfect.
20 Thank you.

21 MS. CARDENAS: Very well expressed.

22 MR. DIETZ: Any further questions or
23 discussion, comments?

24 (No response.)

25 MR. DIETZ: If not, is there a motion?

1 MR. A. WILLIAMS: Chair, I motion to approve as
2 presented.

3 MS. CARDENAS: Second.

4 MR. DIETZ: Okay. It has been moved and
5 seconded that we approve the guidelines, scoring criteria
6 and targeted housing needs for the allocation of qualified
7 residential rental project tax exempt bonds under the
8 Multifamily Housing Private Activity Bond Program request
9 for proposals and the 501(c)(3) Bond Program policies for
10 calendar year 2023, as submitted. Is there any public
11 comment?

12 (No response.)

13 MR. DIETZ: All in favor please say aye.

14 (A chorus of ayes.)

15 MR. DIETZ: Any opposed?

16 (No response.)

17 MR. DIETZ: Okay. It is passed as presented.

18 Thank you, Mr. Danenfelzer.

19 Tab item 5 is the Presentation, discussion, and
20 possible approval to publish for public comment the Texas
21 Foundations Fund Disaster Recovery guidelines.

22 MR. WILT: Good morning, Chairman Dietz,
23 welcome back, and congrats are in order for summiting Mt.
24 Kilimanjaro.

25 MR. DIETZ: Thank you.

1 MR. WILT: Good morning to the rest of the
2 Board members. I'm Michael Wilt, Senior Manager of
3 External Relations here, presenting tab item 5 about our
4 Disaster Recovery Program.

5 As some background, we've administered special
6 funding rounds of the Texas Foundations Fund to respond to
7 weather events in the past. I had to go back and look
8 this up because it predated me, but the first time we did
9 it was Hurricane Ike in October 2008.

10 Since that time, we had the HEART Program to
11 respond to Hurricane Harvey in 2017. That was not part of
12 the Texas Foundations Fund, it was a separate program
13 because it was funded by the Rebuild Texas Fund. And then
14 we administered the special funding round to respond to
15 Winter Storm Uri in 2021.

16 So, as opposed to doing them in that manner
17 where it was ad hoc, we thought it would be better to just
18 have a freestanding disaster recovery program that
19 replenishes annually. A couple of reasons for that.
20 First, it's quicker and easier to get the funds out the
21 door if we already have a program set up in place and we
22 have an application and we're not waiting to get
23 guidelines approved. And also, these events are happening
24 more frequently, so the odds that we'll need some sort of
25 disaster funding every year are pretty high.

1 Turning to the guidelines, I wanted to
2 highlight a few important things. First, what qualifies
3 as a disaster. For this year it has to be any weather-
4 related natural disaster that has a disaster declaration
5 at either the state or federal level, and it has to have
6 occurred on or after August 15 of this year. If you're
7 curious why we backdated it to August, it's to take into
8 account the flooding event in the Metroplex. So, if
9 there's an organization that is responding to that
10 disaster, they could apply for funding from this once we
11 get the program set up.

12 Second, the organizations and activities that
13 are eligible, it's very similar to what we did for Uri.
14 It's only for critical home repair of owner-occupied homes
15 for low-income households and organizations that are in
16 good standing with either the Foundations Fund or the
17 HEART Program are eligible to apply, and they have to be
18 providing repairs in counties listed in the disaster
19 declaration.

20 And then how are we going to administer the
21 funds? Once the guidelines are finally approved, we will
22 release an application and it's not competitive. Funds
23 can be accessed on a rolling basis as disasters are
24 declared.

25 We're limiting the awards to one organization

1 per disaster and the max award is \$30,000 per
2 organization, with a maximum of \$5,000 that can be used
3 per household. If multiple organizations respond to the
4 same disaster, we may have to limit that max award just to
5 disperse the funds to several organizations. And then
6 lastly, if we have funding left over next summer at the
7 end of our fiscal year, that funding will just roll over
8 to our Texas Foundations Fund program and be made
9 available for that.

10 Those are the highlights. Did want to mention
11 that September is National Preparedness Month, and so this
12 kind of aligns with our effort to respond to disaster
13 funds, the timing of that. And with your approval, we
14 will publish these guidelines for public comment, and the
15 public comment period will open tomorrow, and it will
16 conclude on Friday, October 28, and we will plan on
17 bringing these back in November for final approval.

18 MR. DIETZ: Quick question. You mentioned that
19 to be eligible there has to be a state or federal declared
20 disaster. Does that cover everything? Is there any
21 situation in which maybe a city or a county could declare
22 a disaster but not reach the state or national level, and
23 should we consider including that?

24 MR. WILT: We talked about that internally,
25 trying to figure out what would qualify, and for

1 consistency and for the level of severity of a disaster,
2 we thought we would make sense to limit it to state and
3 federal disaster declarations. I didn't go back and look
4 for examples of instances where there was just a local
5 disaster declaration but not a state one, so I don't know
6 how frequently that happens.

7 MR. DIETZ: Okay.

8 MR. L. WILLIAMS: Chair, I have a question.

9 I guess, Michael, along those lines, because
10 I'm looking here, the second paragraph: "Grant awards
11 will be made for the critical repairs of single-family
12 homes...but not limited to hurricanes, severe storms,
13 tornadoes, floods, wildfire." And then you have,
14 "Disasters must be declared as such on or after August 15
15 by either FEMA disaster declaration and/or Texas disaster
16 declaration."

17 My question is, with this particular paragraph
18 here, are we at TSAHC defining what a disaster is, or
19 we're looking at, I guess, defining it from a state and/or
20 federal? Because as I'm reading this, I mean, one can
21 interpret, okay, TSAHC is saying that this is what a
22 natural disaster means, but then when you look at FEMA's
23 website or state and federal agencies, what they have as a
24 definition of what a disaster is so that, I guess, we're
25 not playing in the definition game, we're just being very

1 clear on what is being considered and defined as a natural
2 disaster.

3 MR. WILT: I think we could include a
4 definition of what a natural disaster is according to
5 FEMA. I don't know if it's defined by state statute. I
6 can look into that. And I think that that would be an
7 important addition.

8 The reason that we wanted to specifically say a
9 weather-related disaster is because we're operating under
10 a COVID disaster still in the state that's been renewed
11 every month since April of 2020, so I wanted to make sure
12 that an organization couldn't say, hey, we're going to use
13 this for COVID funding.

14 But yeah, we could see if there is a good FEMA
15 disaster or something else that we could include as an
16 additional definition in the footnotes.

17 MR. DIETZ: Well, it seems like what you were
18 saying, Mr. Williams, is that perhaps you don't even need
19 some of the language that is defining disaster if all you
20 say is if it meets FEMA or state criteria it's a disaster.
21 Is that kind of where you were going?

22 MR. L. WILLIAMS: Absolutely, and also, that's
23 the thing, because for me I'm kind of thinking here, I'm
24 like, okay, we're just looking at it as just weather-
25 related, I'm like, okay, heavy rains or wind, not just a

1 breeze, I'm thinking like, okay, a disaster happened
2 because of this event.

3 We're just trying to be sensitive to the fact
4 of, like you said, we're still operating under the COVID
5 disaster, and we just don't want to overlook where we're
6 at today. Just trying to be sensitive. It's more about
7 policy over politics, I'm just going to just keep it brief
8 to that, but anything that doesn't bog down this process.

9 I just make the comment, but it's for staff to
10 decide if that's going to be relevant for this here. If
11 it's going to be relevant, then absolutely include it, if
12 it's going to bog down or confuse or provide any
13 additional questions on top of the process itself, like I
14 said, that's a decision for staff to make. It's just more
15 of an observation, just a question.

16 MR. WILT: I think your comment, Chairman
17 Dietz, may satisfy the line of questioning, maybe
18 consolidating those two sentences into one in some sort of
19 weather-related disaster with disaster declaration from
20 the state or federal level.

21 MR. DIETZ: Because the intent is exclusively
22 weather-related disasters.

23 MR. WILT: Right. I don't see any reason to
24 call out specific types of weather events, because once
25 you start to call them out, you might be eliminating,

1 excluding others.

2 Yeah, we'll take a look at that paragraph as
3 part of the open comment period.

4 MR. L. WILLIAMS: Like I said, you know, it's
5 up to executive staff.

6 MR. LONG: And we might get additional feedback
7 during the public comment process as well that would give
8 get further direction or consideration to some of the
9 wording.

10 MR. DIETZ: And that's a good point. This will
11 actually come back to us again after the public comment
12 process, so we'll have another run at it. Correct?

13 MR. LONG: That's correct.

14 MR. DIETZ: Any other questions or comments?

15 MR. A. WILLIAMS: I just want to be clear; this
16 is more used for stack. Right? So, 250- isn't going to
17 solve any problem, so it's really there to kind of stack
18 with the other funding that's there, which is the
19 importance of having a declaration at the state or
20 federal.

21 Because 250- disbursed 30,000/5,000 minor
22 repair, that's really to support or be preemptive to what
23 funding is coming, and then also not create kind of
24 rigorous run programs so we can get the money out the door
25 efficiently with staff. Because we know that when a

1 disaster does happen, they're going to call. The
2 nonprofits, the organizations are going to call, we just
3 need to have clear criteria to get it out.

4 MR. DIETZ: Thank you.

5 Any other questions or comments, discussion?

6 (No response.)

7 MR. DIETZ: If not, is there a motion?

8 MR. L. WILLIAMS: Chair, this is Lem. I make a
9 motion to approve the presentation, discussion, and
10 possible approval to publish for public comment the Texas
11 Foundations Fund Disaster Recovery guidelines as published
12 in tab item 5.

13 MR. DIETZ: Is there a second?

14 MR. A. WILLIAMS: I'll second.

15 MR. DIETZ: Moved and seconded that the Texas
16 Foundations Fund Disaster Recovery guidelines be published
17 for public comment as presented in tab item 5. Is there
18 any public comment?

19 (No response.)

20 MR. DIETZ: If not, please signify your
21 approval by saying aye.

22 (A chorus of ayes.)

23 MR. DIETZ: Is there any opposed?

24 (No response.)

25 MR. DIETZ: Okay. It's approved as presented.

1 Thank you.

2 MR. WILT: Thank you.

3 MR. DIETZ: On to tab item 6, Presentation and
4 discussion of the Texas State Affordable Housing
5 Corporation's fiscal year 2022 and 2023 strategic plans.
6 And this is not an action item. Correct?

7 MS. TAYLOR: That's correct.

8 MR. DIETZ: Okay, great.

9 MS. TAYLOR: Good morning, Chairman Dietz and
10 Board members. I'm Janie Taylor, executive vice
11 president.

12 This morning staff will be presenting their
13 fiscal year 2022 strategic plan outcomes, as well as their
14 fiscal year 2023 strategic plan. In previous meetings
15 we've had difficulty getting through all the department
16 presentations, so this year, like last year, we're going
17 to split up the presentations between several Board
18 meetings to give staff more time to present. So today you
19 will hear from staff that lead Development Finance and
20 Asset Oversight and Compliance, as well as our rental
21 programs.

22 The staff will take five to ten minutes to
23 highlight a few goals and outcomes in fiscal year 2022 and
24 highlight a few new goals or tactics for fiscal year 2023.
25 You should each have a copy of each team's strategic

1 plans. I've paper-clipped them. Please feel free to ask
2 any questions during the presentations.

3 Keeping with tradition, we're going to start
4 with Dave Danenfelzer, who will review the plans for the
5 Development Finance Department, and after Dave you will
6 hear from Celina Stubbs and James Matias.

7 All yours, David.

8 MR. DANENFELZER: Thank you.

9 Dave Danenfelzer, senior director of
10 Development Finance.

11 And I do understand y'all have a copy of this,
12 so I won't touch on all the details, but I will touch on a
13 couple of highlights. As you know, there's two major
14 department goals that we list here and then under those
15 there are separate tactics and then the outcomes, and for
16 my programs we've broken these into basically the sub-
17 program areas, the first being the Texas Housing Impact
18 Fund, the next being our Multifamily Private Activity
19 Bonds, and the last being our Affordable Communities of
20 Texas Land Bank Program.

21 In each of these goals and tactics we look at
22 different ways of how we are doing outreach and what is
23 the number of outreach events we're attending, then what
24 is the sort of reaction to that, are we getting in
25 applications in response to those, and ultimately, with

1 those applications, how many loans and housing units are
2 we putting on the ground.

3 As you can see, for the Housing Impact Fund, we
4 probably did more events than any of our other particular
5 projects this year. One reason for that was that we did
6 have a source of funding, our Capital Magnet Fund, which
7 we've been under pressure to go ahead and make sure we
8 make new loans and recycle those funds in a timely manner
9 according to our grant agreement with the CDFI Fund, and,
10 so far, we've been achieving that.

11 We have done more outreach. We've had quite a
12 significant increase over the previous years in the number
13 of inquiries, and we've done more loans than we've done
14 really in the 15 years that I've been here, in one single
15 year, which is \$5.8 million in total financing. So, it's
16 great news that the program is really picking up pace in
17 that sense.

18 Our bond program, of course, as discussed
19 earlier, we sort of have already forward committed money
20 into next year, and so we did commit all of our funding
21 for this calendar year to projects and we do anticipate
22 committing all \$85-plus million next year by the end of
23 the calendar year, so we are on track. We also have had a
24 significant increase over past years on the number of
25 inquiries from developers because demand for the project

1 is so high.

2 Finally, our land banking program, as you know,
3 we've been working on reducing our portfolio and making
4 sure we have it in a more manageable sense. A big part of
5 that, two years ago was sort of the transfer of our NSB
6 portfolio which was a large portion of our total assets in
7 that program.

8 We are starting to look at rebuilding it. We
9 are, property by property, looking at new developments and
10 have started constructing homes with local partners and
11 for-profit builders in San Antonio, Greenville and other
12 areas of the state, and so we are starting to see the
13 momentum build back up for that program and into the
14 future.

15 On the second part of our department goals,
16 these are kind of more I guess I would kind of say
17 administrative kind of tactics that we're tracking. It's
18 our annual update of our private activity bonds, which we
19 just did a few minutes ago, as well as sort of our
20 quarterly reporting to executive and meeting of my staff
21 with the marketing and development staff to make sure we
22 can plan ahead and successfully raise capital but also
23 market the programs more effectively each year. And we've
24 met all of those goals, if not exceeded them, in this past
25 year.

1 For the next upcoming calendar year, or fiscal
2 year 2023, our strategic plan is almost identical,
3 however, there are a few new things, particularly as it
4 relates to the Affordable Communities of Texas Land
5 Banking Program. You'll note there on the first page -- I
6 guess that's actually the second page of the 2023, there
7 are three new tactics there we are using. We haven't in
8 the past, we realized, been tracking the number of
9 inquiries about land banking activities that we receive
10 each year, and so we'll be doing that.

11 But more importantly, there are two particular
12 projects that we've added. We don't typically add
13 specific projects to our strategic plan, but these ones
14 are larger.

15 One is our 1910 MLK property. The Corporation
16 owns a commercial property there that is leased to
17 nonprofit entities right now. We've understood for many
18 years that that property is under-utilized. It is a small
19 building on a fairly large tract in a high-demand housing
20 area, and so we are looking at investigating the
21 feasibility of turning that into an apartment complex or a
22 condominium complex in the coming years.

23 Also, we're putting on our project, Park on
24 14th, the Plano project, which we've reached the point
25 where we've actually submitted all of our final

1 applications to FHA for financing. We're on track right
2 now to close in January next year, and then start
3 construction immediately thereafter. So, we'll be
4 tracking that as a strategic plan goal for the department
5 in the next year or two as we build that project out and
6 bring it online for occupancy.

7 That is all I have today.

8 MR. DIETZ: I'm glad to see that we're really
9 looking at using that MLK property for something that
10 really ties directly to our core mission. And it says
11 into for sale affordable housing, so does that mean that
12 it would be individually sold as condos to eligible
13 families or individuals?

14 MR. DANENFELZER: We haven't fixed our strategy
15 on that, whether it would be for sale or rental at this
16 point. I think there's a general preference for sale,
17 particularly for that market. It's also an area that is
18 not frequently -- we don't see condominium projects being
19 done as affordable.

20 But if you recall, I know several of you were
21 on the Board when we did the Chicon project a few years
22 ago. We find that as a really excellent model. It
23 creates affordable housing ownership opportunities in
24 central parts of neighborhoods, and we'd like to replicate
25 that.

1 But, at this point, we are just starting to
2 investigate our yield studies, which would basically
3 determine how many total square feet we can get on the
4 site under current zoning. And that will kind of then
5 lead into the financial feasibility analysis, which would
6 determine how many units we can get on and whether or not
7 we can make it feasible for homeownership versus rental.
8 Obviously, the sources of capital available for those
9 types of projects differs greatly, so it's possible
10 there's more for rental than homeownership, but we
11 certainly want to keep our eyes open to the opportunity
12 for homeownership there.

13 MR. DIETZ: I look forward to hearing more
14 about that.

15 Any other questions from the Board or comments?

16 MS. CARDENAS: What are some examples, I guess,
17 of events that you all hold? Because I know it says here
18 "track number of events attended by staff for the purpose
19 of promoting programs." So, what are some, I guess, of
20 events that are held, right.

21 And I guess what I'm getting at is, you know,
22 we see certain projects come in from certain areas of the
23 state, so you know, we obviously need to be cognizant to
24 make sure to spread these events out. But what are
25 examples that would draw contractors or developers to

1 inform them of these programs?

2 MR. DANENFELZER: Yeah, and so there's a number
3 of different events that do happen every year and we do
4 consistently go to those. Predominantly, for our bond
5 finance programs, the Texas Association of Local Housing
6 Agencies Conference, which is coming up here in another
7 week, as well as the Texas Housing Conference, which is
8 every summer, I do attend and sit on the panels related to
9 bonds and bond financing on those.

10 So, those are two big ones that I attend every
11 year. For other programs, the Texas Association of CDCs
12 has an annual conference, as well as an annual policy
13 summit which we attend and try to provide input, and also
14 do that outreach.

15 I will say I, myself -- and I try to instill in
16 staff that when we attend these things, we are pitching
17 our programs. We are not there just to enjoy the River
18 Walk in San Antonio, we're there to work the crowd and
19 make sure that we get our business cards into people's
20 hands, and we tell them about projects and programs that
21 we're operating.

22 So, those types of events, one of the new ones
23 I did this last year was the Sunbelt Builders Show. I
24 haven't been in many years, but I was invited to go
25 present there, and it did result in a few contacts from

1 contractors from the Dallas area who are interested in our
2 financing programs. So, those are opportunities I'm
3 always looking to try and attend, and certainly if y'all
4 hear of any, let us know. We'd like to try to get to
5 those other events that you may have down in the Lower Rio
6 Grande Valley or throughout the state that we're not
7 hitting yet.

8 MS. CARDENAS: So, nothing that TSAHC, I guess,
9 holds on their own versus, you know, attending a
10 conference and being a panel speaker or having a session,
11 noting that this is something that you pick five areas,
12 right, throughout Texas to draw in, or like roundtable
13 discussions and things that are held and sponsored by
14 TSAHC?

15 MR. DANENFELZER: Yeah, that's correct, for my
16 programs we do not. And I think that's partly because
17 there are events where builders, contractors, nonprofits
18 do attend and come together. And scheduling those, for
19 one, I'll say it's a lot of work -- I'll be honest -- but
20 also, it can be costly.

21 Inverse, I know you'll hear later, I think the
22 next time we do this presentation from the Single Family
23 Programs, and as you know, they're looking to target
24 hundreds, if not thousands, of brokers and Realtors and
25 lenders throughout the state, and so they do actually hold

1 different types of events to make sure they can pitch
2 their programs and do that.

3 But for me it's a little more discreet, it's a
4 little more face time is important rather than just
5 bringing lots of people together in the hopes that I'll
6 get things going. So, it's a different type of marketing
7 that we definitely do for my programs.

8 MR. DIETZ: Any other questions?

9 (No response.)

10 MR. DIETZ: Thanks for the presentation.

11 MR. DANENFELZER: Thank you.

12 MS. STUBBS: Good morning, Mr. Chairman and
13 Board members. I am Celina Stubbs, Senior Manager of
14 Asset Oversight and Compliance.

15 Today, James and I will be providing you with a
16 brief overview of our 2022 fiscal year outcomes and then
17 kind of showing you what we're looking forward to in our
18 2023 year. I'm specifically going to speak on goals 1, 3
19 and 4, then I'll hand it over to James who will do 2 and
20 5. And with that, I'll just kind of get started.

21 So, our first goal is to monitor properties
22 financed through our private activity bonds and our Texas
23 Housing Impact Fund to ensure compliance with federal,
24 state and corporate requirements. And we do a couple of
25 things to measure that, but I'm going to point out three

1 specifics.

2 So, as you know, we conduct asset oversight and
3 compliance reviews on every single one of our properties
4 that get completed here. And in 2022, we had ten new
5 developments added to our portfolio and we've completed
6 almost all of them. We've got 15 left to do, and they're
7 all scheduled between now and the middle of December.

8 Those ten developments that were added to our
9 portfolio kind of gives the grand total of 68 properties
10 that we monitor on an annual basis. Those ten properties
11 added roughly 1,500 units for a grand total of 7,500 units
12 in our portfolio.

13 2022 was also the very first year where we
14 completed in-person and virtual reviews of the properties,
15 and I just wanted to share that we've been getting a lot
16 of great feedback from site management and owners about
17 that, mainly because they're in multiple fundings and have
18 several of those coming to their properties every year.

19 In addition to our annual review, we also look
20 at their unit status report which is basically a snapshot
21 of the demographics and income of every household at the
22 property, including resident service reports. We look at
23 those every month for all 68 properties. While it is
24 cumbersome, it really gives us an idea of how properties
25 are performing, making sure we can identify any negative

1 trends, whether it's not providing the required amount of
2 resident services or site management not keeping up with
3 the re-certification of annual income for all of the
4 households, which basically lets us know if they're making
5 their affordable set-aside that they've committed to us.

6 The more notable change for our goal would be
7 seen on tactic 5. Dave Danenfelzer mentioned that we have
8 Capital Magnet Fund and an Affordable Housing Partnership
9 Programs, and in 2022 we created compliance milestones and
10 procedures for those two programs, and so we implemented
11 all of those in this last year.

12 We had three CMF deals that have been closed
13 and have already started their reporting requirements that
14 I did last month, and we had two AHP programs that
15 completed all of their annual reporting as well, so that's
16 going really good. And like Dave mentioned, we have
17 several other properties that have recently closed that
18 we'll monitor next year.

19 So, that is it for goal 1.

20 In 2023, we will have the exact same tactics to
21 measure the success of the program. And, as Dave
22 mentioned, we've got at least five-plus deals that we'll
23 be presenting to you next year that we will, of course,
24 monitor as soon as they get completed.

25 I'll move on to goal 3, this is to effectively

1 manage the Rollins Martin Apartments and maintain Low
2 Income Housing Tax Credit Program eligibility. We have
3 several tactics to measure the success of this program,
4 but I will stick to two of them for today.

5 We make sure program compliance with federal
6 requirements by ensuring all annual eligibility
7 certifications for the TDHCA Tax Credit Program. In
8 addition to that, there are several reporting requirements
9 that we make sure that we maintain, so that includes
10 quarterly reporting, annual reporting, financial
11 reporting, with the Rollins Martin multifamily property
12 that we own and manage.

13 For the 2023 year, we are making two changes.
14 So, the first is to remove tactic number 6 that you see in
15 2022. This tactic is specific to monitoring tenants that
16 were receiving rental assistance for financial hardships
17 due to COVID.

18 For our apartments specifically, we don't have
19 any other tenants currently that are needing that
20 assistance at this time. We will definitely still help
21 them and manage that process if they need it, but we're
22 just removing it as one of our tactics for next year.

23 And then we are adding a new tactic which would
24 allow James and I to research the possibility of
25 purchasing new multifamily properties in the coming

1 future.

2 We'll move on to goal number 4. This is to
3 promote our department programs and increase multifamily
4 compliance monitoring contracts. We have two tactics for
5 this.

6 One of them is to maintain a contract that
7 allows us to work with different entities to help with
8 tenant file maintenance and make sure that they're
9 following their requirements that are held with whichever
10 program they're working with. We've had a Prodigem
11 contract for the last maybe four or five years, and they
12 have renewed again with us for another year, so we signed
13 that amendment to extend for a year last month.

14 The second goal is to attend or participate in
15 a panel, in a webinar, to create announcements for
16 industry changes. And so last year I did sit on a panel
17 for Novogradac's Annual Housing Tax Credit and Bond
18 Conference, and we intend to keep these same two tactics
19 for the 2023 year. In fact, we already are working with
20 some of our TSAHC colleagues to create a podcast that will
21 speak more to the benefits of renting in preparation for
22 homeownership, trying to tie those two together.

23 And, in addition, I believe James sent an email
24 out to respond to an inquiry for providing eligibility
25 training. So, we hope to get both of those done in the

1 next fiscal year.

2 That concludes my review of the three goals.

3 Are there any questions that I can answer for you?

4 (No response.)

5 MR. DIETZ: Then I'll hand it over to James.

6 MR. MATIAS: Thank you, Celina.

7 Good morning, Board Chair and members of the
8 Board. As Celina mentioned earlier, I'm James Matias,
9 senior asset manager of Asset Oversight. I'll be
10 highlighting some of the key metrics for goal number 2 and
11 goal number 5 for 2022 and I'll fold in some insight
12 throughout that for the plans for 2023.

13 As you can see in tactic 1 under goal number 2,
14 we want to achieve a retention rate of 65 percent for the
15 Single Family Rental Program, which is the portfolio of
16 homes that TSAHC owns. And I'm happy to report that 20 of
17 the 26 residents renewed with us in 2022, giving us a
18 percentage of 76.9 percent.

19 Jumping down to tactic 3, we like to maintain
20 an overall annual occupancy rate greater than 95 percent,
21 and for 2022 we had a rate of 98.37 percent. So, for
22 tactics 1 and 3, we plan to keep these both the same and
23 keep the same metrics.

24 Jumping over to tactic number 5 in the same
25 goal, we are looking to expand the location of the homes

1 throughout the state of Texas. I'm happy to report in
2 2022 we added nine units. I say units instead of homes
3 because we did add two condos in South Austin, and we had
4 two additional homes in San Antonio and then five homes in
5 the Fort Worth and Denton areas.

6 I believe the budget was before you maybe two
7 meetings ago and you guys approved \$2 million additional
8 to expand the program further. Thank you. We will likely
9 pursue additional homes in the Dallas-Fort Worth area with
10 that \$2 million.

11 So, Celina touched on department goals 3 and 4,
12 so just jumping over to department goal number 5. So,
13 department goal number 5 kind of pertains to just general
14 maintenance, rehabs, capital improvement, make-readies,
15 just the overall upkeep of the properties or turning of
16 units. So here I'll touch on tactics 1, 4, 5 and 6 --
17 sounds like a lot but I'll be brief.

18 In tactic 1 we are looking to close all work
19 orders in less than 20 days, and in 2022 we accomplished
20 completing work orders on average in less than five days.

21 Tactic 4, you'll see that we follow up with
22 residents to see if they're pleased the work that we've
23 done in our units. And I did this quarterly, and we had
24 no issues or concerns from residents regarding the
25 maintenance program or the work orders that were

1 completed.

2 Tactic 5, we have a goal to complete unit turns
3 in less than 30 days. And just in case you're not aware,
4 a unit turn is basically the time from when a resident
5 moves out to when the next resident moves in. So, it
6 could be general painting, it could be marketing, it could
7 be a whole bunch of things.

8 So, we had a goal of 30 days for vacancies, and
9 we had a goal of 60 days for full unit rehabs, and in 2022
10 on the homes we had six vacancies and on average we turned
11 those homes in 26 days. We did not have any traditional
12 vacancies for the Rollins Martin Apartments that Celina
13 mentioned earlier, but we did have full renovations and we
14 did complete all of those in less than 60 days, and I'll
15 talk a little bit more about the full renovations in a
16 little bit.

17 In 2023, we don't plan to make any changes to
18 tactics 1 through 5, except for perhaps removing
19 renovations from the portion of tactic 5 since we're done
20 with all the renovations.

21 The second to last item I'll update you on is
22 goal 5, tactic 6. This tactic is basically the oversight
23 of any capital improvements or renovation projects that we
24 have going on any asset that we own. In 2022, we decided
25 to finish out the remaining seven units at Rollins Martin,

1 so this is a 15-unit apartment complex that TSAHC owns in
2 East Austin, and we were rehabbing a unit about on average
3 one per year for the first eight years, so pretty slow,
4 and we wanted to speed that up, so it didn't take us 15
5 years to do 15 units.

6 So, when we had a vacancy in January of 2022,
7 we decided to use that as a transfer unit to complete the
8 final seven. I'm happy to report that today or tomorrow
9 I'll have the final walk-through on the sixth of those
10 final seven units, and I'm hopeful to have the seventh
11 unit completed by the end of October.

12 So, the great news is, assuming that all takes
13 place, by the end of October we'll pretty much be, other
14 than maybe gutters, fully done renovating the Rollins
15 Martin Apartments inside and out, exterior and interior
16 fully. And I mean, exterior is anything from siding,
17 windows, roofs, mailboxes, parking lot, fence, you name
18 it; interior, appliances, floors, cabinets, counters,
19 walls, fixtures, mirrors, et cetera. So pretty much top
20 to bottom there except for, like I mentioned, gutters.

21 And for 2023, looking forward to that property,
22 the only thing scheduled is some minor -- not minor,
23 somewhat major roof repairs that we have to take care of
24 and that's scheduled for early November.

25 The last thing I want to mention to you is that

1 we did add a new goal for 2023 and this is goal number 6.

2 It has two tactics, and these tactics are we'll manage
3 the residents and the maintenance for our commercial
4 office spaces, as well as maintain high occupancy and take
5 care of our residents. So, this goal pertains to the two
6 office spaces on MLK -- you guys discussed it a little bit
7 with David Danenfelzer -- that's 1910 MLK and 2200 MLK,
8 which is our former headquarters which is now fully
9 renovated and fully leased.

10 So, that's our update. I do want to say you
11 heard a lot from Celina, you heard a lot from me. We have
12 one missing staff member and we're adding one Friday, but
13 we get a lot accomplished with just a few of us, so kudos
14 to our team. And I'll let Jessie, who is not here, know
15 that he received a shout out -- he's our lead maintenance.

16 So, if you guys have any questions about
17 anything that Celina touched on or anything I touched on
18 pertaining to metrics attained for 2022 or projections for
19 2023, we'll take those now.

20 MR. L. WILLIAMS: Chair, I have one.

21 Thank you, Celina and James, for this.

22 Celina, for department goal number 4 -- I was
23 just taking some notes -- participate in at least one
24 panel or TSAHC spotlight. You have the outcome as
25 completed but when you were describing just kind of

1 everything that has been done, you got inquiries about
2 training, about creating other podcasts, I would include
3 that. Because as part of David Long's president's report,
4 he always talks about and highlights the podcasts that's
5 going on, the video series, things like that, I think
6 that's important than versus just completed.

7 I know Andy Williams over here has participated
8 in a couple of things, but definitely it promotes -- you
9 know, again, as you say right here -- promote department
10 capabilities, all that good stuff. I mean, that's just
11 something worth putting down on paper.

12 MS. STUBBS: I think the only confusion is I
13 mentioned that for the 2023 fiscal year, and so I haven't
14 updated the actual plan because we have it on that first
15 quarter basis, but what we have done like the outcomes,
16 the panel that I sat on, and the contract that we have for
17 Prodigem tenant files right now.

18 MR. L. WILLIAMS: Okay.

19 MS. STUBBS: But I will include it on the first
20 quarter of the new fiscal year.

21 MR. L. WILLIAMS: Sounds good.

22 MR. DIETZ: Just kind of a general question.
23 So, are the 2023 goals and everything, is that finalized
24 or is that still kind of a work in progress?

25 MR. MATIAS: I think they're finalized, at

1 least, for our department.

2 MS. TAYLOR: If you have any suggestions, we
3 can certainly take those.

4 MR. DIETZ: I was just wondering, kind of, time
5 frame wise.

6 MS. STUBBS: Sure. We try to have them
7 finalized before the end of August so that we can have it
8 for September 1 fiscal year.

9 MR. DIETZ: I see. Great.

10 And one other question, I guess it would be for
11 Celina -- and this is just, kind of, for my edification,
12 there's a note that like a notice of non-compliance was
13 issued because of some resident service requirements. So,
14 what's, kind of, the time frame once a notice of non-
15 compliance is issued? And, if they still don't comply,
16 what happens next?

17 MS. STUBBS: So, I'd like to just start off by
18 saying that because of COVID there was a lot of oversight
19 on resident services, and you know, they've almost had a
20 year and a half of not having to provide resident services
21 for safety reasons and concerns. I believe it was October
22 of last year where we said, okay, start gearing up. We
23 understand if some can't be held because of the size
24 because we were still under guidance on making sure of
25 different sizes or where you're hosting these events.

1 So, half of these that are reported, these two
2 portfolios specifically, those did receive a notice of
3 non-compliance because they're supposed to offer four
4 resident services per month, and they only provided about
5 two to three a month. And it's been for different
6 reasons. Some they just can't get attendance, some it's
7 been staffing issues, one there was a fire in their
8 community room.

9 So, when I did issue these notices of
10 non-compliance, I based it on their requirements. So,
11 they have to provide monthly services, so I gave them two
12 months to kind of gear up to complete their quarterly
13 reporting. If they're on six services per quarter, then I
14 would push it out to four to five months to give them time
15 to meet that resident service.

16 For the bottom half that are listed here, these
17 are all brand new properties. So, they're either new
18 construction or acquisition rehab, and we're basing those
19 two different ways.

20 If it's an acquisition rehab, we ask them to
21 start providing services at the 12-month marker from the
22 date the deal closed. If it's a new construction
23 property, we tell them that the latest it can start is the
24 two-year time frame, but if they're at least 50 percent
25 occupied, they need to start providing services. So, it's

1 just something that we track internally when a deal
2 closes.

3 MR. MATIAS: The earlier of the two.

4 MS. STUBBS: Yes, correct, the earlier of the
5 two. As soon as a deal closes, I immediately go to
6 Outlook and schedule a meeting for us to make sure that
7 we're tracking that start date for the property.

8 Did that answer the question?

9 MR. DIETZ: I think so, yeah. What happens,
10 what's the ultimate enforcement? Does David go out and
11 start breaking legs?

12 (General laughter.)

13 MS. STUBBS: There are fines associated. I
14 don't have that exact number in my mind right now. I can
15 get that number to you, but it's a fine. I'm happy to say
16 we have not gone there yet.

17 MR. DIETZ: Okay, great. Thank you.

18 MS. STUBBS: Of course. Well, thank you so
19 much.

20 MR. MATIAS: Thank you.

21 MR. DIETZ: Thank you both.

22 MS. TAYLOR: And that concludes the strategic
23 plan presentation for today. We still have about four
24 departments to go, but we're going to spread them out for
25 the next probably couple of Board meetings that we have.

1 MR. DIETZ: Perfect. I think that's a good
2 plan.

3 MR. LONG: With that, we don't have any more
4 agenda items to pursue. There's no reason to go into
5 closed session.

6 I remind the Board that we tentatively have
7 Tuesday the 18th scheduled as the next Board meeting, but
8 we'll keep the Board informed as we not only confirm
9 quorum but also identify tab items that need to be brought
10 to the Board for consideration or updates.

11 MR. DIETZ: Great. Any other announcements or
12 closing comments?

13 (No response.)

14 MR. DIETZ: If not, then it is currently 11:51,
15 and we are adjourned.

16 (Whereupon, at 11:51 a.m., the meeting was
17 adjourned.)

C E R T I F I C A T E

MEETING OF: TSAHC Board

LOCATION: Austin, Texas

DATE: September 27, 2022

I do hereby certify that the foregoing pages,
numbers 1 through 62 62, inclusive, are the true,
accurate, and complete transcript prepared from the verbal
recording made by electronic recording by Nancy King
before the Texas State Affordable Housing Corporation.

DATE: October 3, 2022

(Transcriber)

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